









THE IRS MODEL

IRS uses Impala's excess smelting and refining capacity.

Typical IRS products include:

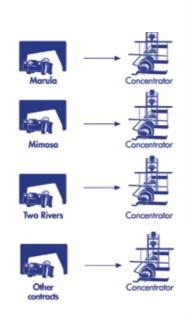
- flotation concentrates from Marula, Mimosa, Two Rivers and other small mining contracts;
- furnace matte from Zimplats; and
- selected base metal residues and other secondary materials.

IRS enters into either metal purchase agreements or toll refining agreements, or a combination of the two.

In metal purchase agreements a percentage of the contained value (allowing for Impala's cost and a profit margin) is paid after an agreed processing period. In toll refining agreements, IRS charges the client a smelting, refining and handling fee and returns the metal to the client after an agreed processing period. Impala, in turn, charges IRS a market-related fee for its expertise and the use of its processing facilities.

With the exception of mine-to-market operations, IRS has little or no control over volumes received from either third party or toll treatment contracts.

METAL SOURCES







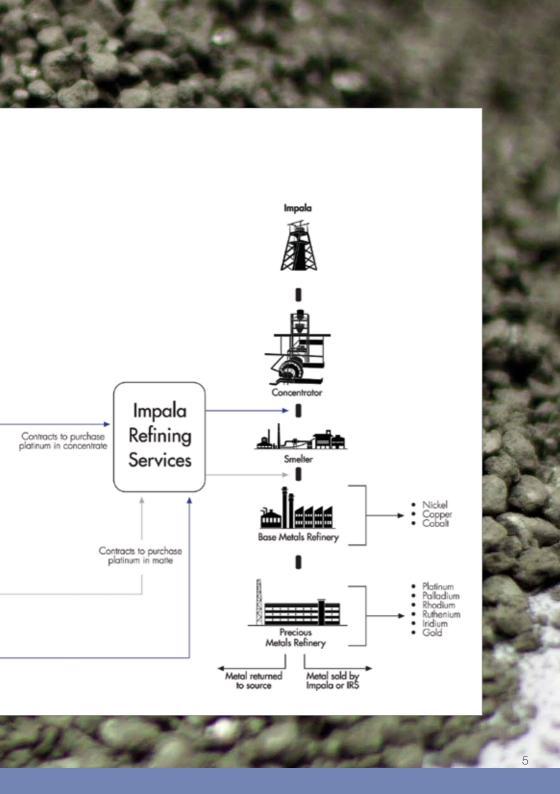




Concentrator



Contracts to tall refine



OUTLOOK

Access to spare smelting and refining capacity from Impala positions IRS well to process additional material from new customers. Opportunities in this regard are continuously evaluated and pursued if value-accretive for Implats.

IRS 6E Receipts and Production 000 oz	FY2020	FY2019	FY2018	FY2017	FY2016
Mine-to-market operations	1 214	1 354	1 392	1 397	1 476
Third-party purchases, recycling and toll	327	361	500	488	405
Total refined 6E production	1 453	1 683	1 798	1 853	1 688

IMPALA REFINING SERVICES KEY STATISTICS

and the second second second second		FY2020	FY2019			
Refined production						
Platinum	(000 oz)	706	772			
Palladium	(000 oz)	470	578			
Rhodium	(000 oz)	81	119			
Nickel	(t)	10 666	12 609			
6E refined production	(000 oz)	1 453	1 683			
Metal returned						
Platinum	(000oz)	0.1	0.7			
Palladium	(000oz)	1.0	2.9			
Rhodium	(000oz)	_	-			
Nickel	(000t)	2 949	3 516			
Cost						
Cost of sales	(Rm)	(30 279)	(23 534)			
Metals purchased	(Rm)	(38 160)	(23 676)			
Smelting and processing	(Rm)	(593)	(493)			
Refining and marketing	(Rm)	(763)	(795)			
Corporate cost	(Rm)	(172)	(142)			
Increase/(decrease) in metal inventories	(Rm)	9 409	1 572			
Financial ratios						
Gross margin	(%)	16.6	12.5			
EBITDA	(Rm)	5 974	3 249			
Total sales volumes						
6E	(000oz)	1 449	1 611			
Platinum	(000oz)	713	771			
Palladium	(000oz)	470	557			
Rhodium	(000oz)	85	105			
Nickel	(t)	6 253	9 040			
Prices achieved	Prices achieved					
Platinum	(US\$/oz)	877	827			
Palladium	(US\$/oz)	1 862	1 185			
Rhodium	(US\$/oz)	6 615	2 559			
Nickel	(US\$/t)	14 959	12 618			
Exchange rate achieved	(R/US\$)	15.67	14.19			

