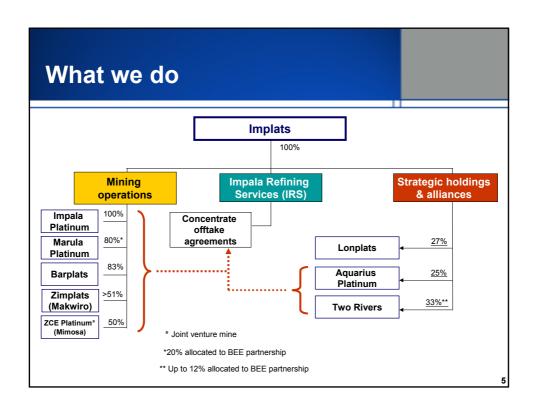




# **Our strategy**

- Produce efficiently and responsibly, while remaining in the lowest cost quartile in the industry
- Grow the business to 2Moz of platinum per annum by 2006 at a reasonable cost of capital
- Identify and implement longer-term growth opportunities
- Continue to deliver an equity market re-rating







### Overview of deal - 1

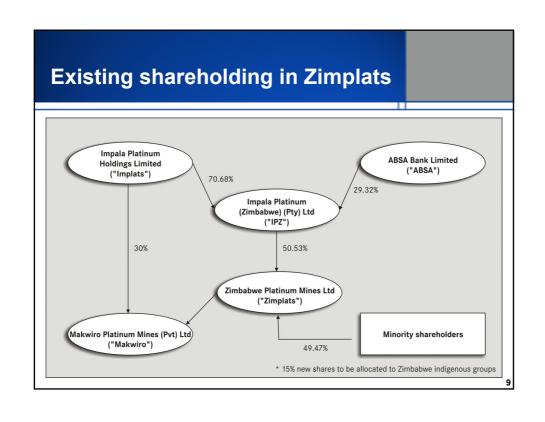
- Offer to Zimplats minorities to acquire all of Zimplats shares for A\$4.08 (R972 million)
  - Premium of 69% for 30 days prior to 8 May
- Implats to acquire ABSA's 14.82% stake in Zimplats for R142 million
- Offer made in line with November 2002 agreement
  - Venmyn Rand valuation between A\$3.28 and A\$4.78 per share, with a mid-point of A\$4.03 per share

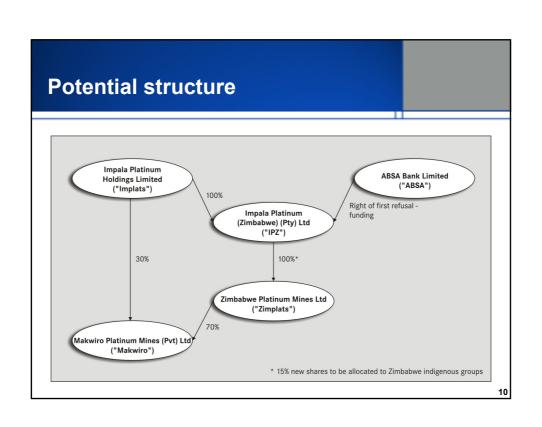


### Overview of deal - 2

- Independent Zimplats board has recommended offer and indicated personal acceptances
- Maximum payable by Implats is R972 million (A\$194.4 million)
- 15% commitment to indigenous groupings in place
- Offer is unconditional SARB approval obtained







## **Our Zimbabwe investments**

### **Zimplats**

 Makwiro
 30%
 R247 million
 2001

 Zimplats
 15%
 R66 million (Delta)
 2001

21% R205 million (Delta) August 2002 15% R142 million (ABSA) July 2003 Up to 49% R972 million (minorities) July 2003

Total 100% R1 632 million

Total resources: 165 million oz of platinum = R10/oz

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## **Our Zimbabwe investments**

#### **Mimosa**

Mimosa 35% R246 million (Zimasco) 2001

15% R130 million (Zimasco) 2001

Total 50% R376 million

Total resources: 11.83 million oz of platinum = R31/oz

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## Importance of Zimbabwe

### Zimbabwe platinum production in '000 oz

	2003	2004	Expansion Phase 1	Expansion Phase 2+
Zimplats	80	88	200	400
Mimosa	32	69	120	120
Total	112	157	320	520
% of Impala Rustenburg production	11	15	30	50

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## Makwiro - the way forward

- SMC smelter capacity may be expanded
- Increased milling capacity being investigated
- Underground mining at Ngezi trial mine
- Two phases of growth envisaged:
  - Phase 1 Doubling production plus new concentrator = 200 000 oz Pt
  - Phase 2 Underground mine plus new concentrator = 400 000 oz Pt



## Mimosa - the way forward

- Future expansion currently being investigated:
  - Exploratory drilling (phase 1) due to be completed by end July
  - To be followed by bankable feasibility study
- Planned increase in production to 7 000 tonnes/day (4E production of 240 000oz)
- Equivalent platinum production: 120 000oz



### **Strategy in Zimbabwe**

- Successful operations at both Makwiro and Mimosa
- Financial resources and technical expertise
- Uncertain socio-economic and political circumstances
  - Higher risk, higher rewards
  - Cost effective acquisition of resources
- Indigenisation discussions underway
- Provides Implats with options



